



**DORSET & WILTSHIRE  
FIRE AND RESCUE  
AUTHORITY**

Item 26/12

MEETING	Finance & Audit Committee
DATE OF MEETING	24 February 2026
SUBJECT OF THE REPORT	Strategic Risk Register
STATUS OF REPORT	For open publication
PURPOSE OF REPORT	For review and to note
EXECUTIVE SUMMARY	<p>This paper provides Members with the latest position of the Strategic Risk Register and associated controls.</p> <p>The strategic risks and their control mitigations are reviewed monthly through the Service's performance reporting structures, and to Members within the quarterly performance reports.</p> <p>Commentary against the risks will be provided on an exception basis, where an issue requires escalating and reporting.</p> <p>It is recommended to Members that Risk 529 'Sustainability of Operational Training' is reduced and removed from the strategic risk register. This is following contract award taking place for both projects, within the budgetary provisions awarded by the Authority.</p> <p>The Finance &amp; Audit Committee will next review the Strategic Risk Register at its meeting in July 2026.</p>
RISK ASSESSMENT	Failure to identify, monitor and manage risks may undermine the corporate reputation of the Authority and potentially heighten risk exposure
COMMUNITY IMPACT ASSESSMENT	None for the purposes of this report

ENVIRONMENTAL IMPACT ASSESSMENT	None for the purposes of this report
BUDGET IMPLICATIONS	None for the purposes of this report
RECOMMENDATION	Members are asked to: <ol style="list-style-type: none"> <li>1. Review and note the strategic risks and mitigations set out in Appendix A.</li> <li>2. Approve the reduction of Risk 529 'Sustainability of Operational Training' and its removal from the strategic risk register.</li> </ol>
BACKGROUND PAPERS	<ol style="list-style-type: none"> <li>1. <a href="#">Risk Matrix</a></li> <li>2. <a href="#">Strategic Assessment of Risk</a></li> </ol>
APPENDIX	Appendix A – Strategic Risk Register
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## 1. Introduction

- 1.1 As part of its terms of reference, the Finance & Audit Committee is required to review the Authority's strategic risks on a quarterly basis.
- 1.2 These were last reviewed and approved by the Committee on 03 December 2025.

## 2. Strategic risks

- 2.1 Risks are managed within the planning, performance and risk management system, Cycle.
- 2.2 All risks are scored using the agreed risk appetite matrix and those identified as scoring 15 and above are classified at strategic level.
- 2.3 Strategic level risks are reviewed monthly by the Strategic Leadership Team, where progress against controls is discussed and monitored.
- 2.4 Appendix A - Strategic Risk Register, provides Members with details of the strategic risks, their current and targeted risk ratings and the controls planned to reduce and mitigate the risk to the targeted level.
- 2.5 All risk mitigations are monitored through the Service performance reporting protocols.
- 2.6 Commentary against the progress of the controls is provided within the quarterly performance reports presented to Members.
- 2.7 Supplementary commentary against the strategic risks is provided on an exception basis.
- 2.8 *Risk 529 'Sustainability of Operational Training'*.
- 2.9 The Service's project, to deliver two training provisions for the Service, continues to positively progress. During December 2025 and January 2026 contract awards were provided to both sites, following a comprehensive procurement process. It is expected that Devizes will be complete in 16 months and Weymouth in 20 months.
- 2.10 It is therefore recommended that the likelihood of Risk 529 is decreased. This would reduce the risk to a high-level departmental level risk and require its removal from the strategic risk register.
- 2.11 Members of the Finance & Audit Committee would continue to receive six-monthly projects updates for the duration of the project. Risk 529, as a high level department risk, would be closely monitored by officers monthly, as part of the project, and reported through to the Service Delivery Team on a quarterly basis.

## 3. Summary and key points

- 3.1 Officers will continue to regularly review these risks, and a progress report will be brought to the Finance & Audit Committee at its next meeting in July 2026.