

Item 23/53

| MEETING | Finance & Audit Committee |
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| DATE OF MEETING | 6 December 2023 |
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| SUBJECT OF THE REPORT | Strategic Risk Register |
| STATUS OF REPORT | For open publication |
| PURPOSE OF REPORT | For review and to note |
| EXECUTIVE SUMMARY | This paper provides Members with the latest position of the Strategic Risk Register and associated controls. |
| | The strategic risk control mitigations are activities within the Service Delivery Plan, with progress reviewed monthly through the Service's performance reporting structures, and to Members within the quarterly performance reports. |
| | Commentary against the risks will be provided on an exception basis, where an issue requires escalating and reporting. |
| | The Finance & Audit Committee will next review the Strategic Risk Register at its meeting in March 2024. |
| RISK ASSESSMENT | Failure to identify, monitor and manage risks may undermine the corporate reputation of the Authority and potentially heighten risk exposure |
| COMMUNITY IMPACT ASSESSMENT | None for the purposes of this report |
| BUDGET IMPLICATIONS | None for the purposes of this report |

| RECOMMENDATION | Members are asked to: 1. Review and note the strategic risks and mitigations set out in Appendix A. |
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| BACKGROUND PAPERS | Risk Matrix Strategic Assessment of Risk |
| APPENDIX | Appendix A – Strategic Risk Register |
| REPORT ORIGINATOR AND CONTACT | Name: Jill McCrae, Assistant Chief Officer, Director of Service Support. |
| | Email: <u>jill.mccrae@dwfire.org.uk</u> |
| | Tel no: 01722 691073 |

1. Introduction

- 1.1 As part of its terms of reference, the Finance & Audit Committee is required to review the Authority's strategic risks on a quarterly basis.
- 1.2 These were last reviewed and approved by the Committee on 13 September 2023.

2. Strategic risks

- 2.1 Risks are managed within the planning, performance and risk management system, Sycle and monitored at all levels throughout the Service.
- 2.2 All risks are scored using the agreed risk appetite matrix and those identified as scoring 15 and above are classified at strategic level.
- 2.3 The strategic risks are reviewed by the Service monthly by the Strategic Leadership Team, where progress against controls is discussed and monitored.
- 2.4 Appendix A Strategic Risk Register, provides Members with details of the strategic risks, their current and targeted risk ratings and the controls planned to reduce and mitigate the risk to the targeted level.
- 2.5 All risk mitigations are monitored through the Service performance reporting protocols.
- 2.6 Commentary against the progress of the controls is provided within the quarterly performance reports presented to Members.
- 2.7 Supplementary commentary against the strategic risks is provided on an exception.

3. Summary and key points

3.1 Officers will continue to regularly review these risks and a progress report will be brought to the Finance & Audit Committee at its next meeting in March 2024.