



**DORSET & WILTSHIRE
FIRE AND RESCUE
AUTHORITY**

Item 21/40

MEETING	Finance & Audit Committee
DATE OF MEETING	15 September 2021
SUBJECT OF THE REPORT	Strategic Risk Register
STATUS OF REPORT	For open publication
PURPOSE OF REPORT	For review and note
EXECUTIVE SUMMARY	<p>This paper provides Members with the latest position of the Strategic Risk Register and associated controls.</p> <p>Despite the progression of the national roadmap for unlocking, the Service is proposing that Risk 413: <i>Failure to appropriately respond to the protracted impacts of the Coronavirus pandemic and associated challenges</i>, remains on the strategic risk register.</p> <p>This will be reviewed with the intention that Members may consider it to be reduced to department level at the next Finance & Audit Committee in December 2021.</p>
RISK ASSESSMENT	Failure to identify, monitor and manage risks may undermine the corporate reputation of the Authority and potentially heighten risk exposure
COMMUNITY IMPACT ASSESSMENT	None for the purposes of this report
BUDGET IMPLICATIONS	None for the purposes of this report
RECOMMENDATION	<p>Members are asked to:</p> <ol style="list-style-type: none"> 1. Review and note the strategic risks and mitigations set out in Appendix A.

BACKGROUND PAPERS	<ol style="list-style-type: none">1. Risk Matrix https://www.dwfire.org.uk/wp-content/uploads/2020/08/PRM-5SI-Risk-Appetite-Matrix-V3.0-1.doc2. Strategic Assessment of Risk https://www.dwfire.org.uk/about-us/who-we-are/service-plans-and-policies/3. Community Safety Plan https://www.dwfire.org.uk/about-us/who-we-are/community-safety-plan/
APPENDIX	Appendix A – Strategic Risk Register
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1. Introduction

- 1.1 As part of its terms of reference, the Finance & Audit Committee is required to review the Authority's strategic risks on a quarterly basis.
- 1.2 These were last reviewed and approved by the Committee on the 28 July 2021.

2. Strategic risks

- 2.1 Risks are managed within the planning, performance and risk management system, Sytle and monitored at all levels throughout the Service.
- 2.2 All risks are scored using the agreed risk appetite matrix and those identified as scoring 15 and above are classified at strategic level.
- 2.3 The strategic risks are reviewed by the Service monthly by the Strategic Leadership Team, where progress against controls is discussed and monitored.
- 2.4 Appendix A - Strategic Risk Register, provides Members with details of the strategic risks, their current and targeted risk ratings and the controls planned to reduce and mitigate the risk to the targeted level.
- 2.5 All risk mitigations are monitored through the Service performance reporting protocols.
- 2.6 Commentary against the progress of the controls is provided within the quarterly performance reports presented to Members.
- 2.7 Supplementary commentary against the strategic risks is provided on an exception basis, where an issue requires escalation and reporting.
- 2.8 **Risk 413:** *Failure to appropriately respond to the protracted impacts of the Coronavirus pandemic and associated challenges.*
 - 2.8.1 During the Finance & Audit meeting in July 2021, Members discussed the status of this risk and agreed that it would remain at strategic level whilst additional risks were being monitored in relation to self-isolation which had the potential to adversely impact operational availability.
 - 2.8.2 Whilst both Local Resilience Forums are currently managing the situation outside of major incident status, both have increased oversight and management at strategic and tactical level.
 - 2.8.3 Internally, the Service has taken precautions and paused the internal unlocking arrangements, aligned to the Government's roadmap with a phased approach to easing local restrictions. This includes the continuation of infection, protection and control arrangements at our sites and during our response within the communities and the continuation with virtual working, where possible.

- 2.8.4 This approach includes full risk assessments and clear communications and engagement with staff and partners.

It is therefore recommended that the status of this risk at a strategic level will be reviewed at the December meeting of the Finance & Audit Committee.

3. Summary and key points

- 3.1 Officers will continue to review these risks on a monthly basis and a progress report will be brought to the Finance & Audit Committee at its next meeting in December 2021.

September 2021