



**DORSET & WILTSHIRE
FIRE AND RESCUE
AUTHORITY**

Item 21/11

MEETING	Finance & Audit Committee
DATE OF MEETING	3 March 2021
SUBJECT OF THE REPORT	Strategic Risk Register
STATUS OF REPORT	For open publication
PURPOSE OF REPORT	For consideration and approval
EXECUTIVE SUMMARY	<p>This paper provides Members with the latest position of the Strategic Risk Register and associated controls.</p> <p><i>Risk 412 Failure to sufficiently resource potential changes to the fire safety and building safety regimes.</i> Legislative changes will bring more buildings into scope against the Regulatory Reform (Fire Safety) Order, expanding the extent of inspections required. This will increase demand within the Protection teams.</p> <p><i>Risk 413 Failure to appropriately plan, respond and work within the requirements and restrictions of this winter's preparedness and response,</i> continues to be closely monitored and managed. Whilst the Service has been minimally impacted by the United Kingdom exiting the European Union, the continuation and significance of the pandemic continues to be a substantial risk to the Service.</p> <p>The Finance & Audit Committee will next review the Strategic Risk Register at its Q1 meeting in July 2021.</p>
RISK ASSESSMENT	Failure to identify, monitor and manage risks may undermine the corporate reputation of the Authority and potentially heighten risk exposure.
COMMUNITY IMPACT ASSESSMENT	None for the purposes of this report

BUDGET IMPLICATIONS	None for the purposes of this report
RECOMMENDATION	Members are asked to: 1. Review the strategic risks and mitigations set out in Appendix A.
BACKGROUND PAPERS	<ol style="list-style-type: none"> 1. Risk Matrix https://www.dwfire.org.uk/wp-content/uploads/2020/08/PRM-5SI-Risk-Appetite-Matrix-V3.0-1.doc 2. Strategic Assessment of Risk https://www.dwfire.org.uk/about-us/who-we-are/service-plans-and-policies/ 3. Community Safety Plan https://www.dwfire.org.uk/about-us/who-we-are/service-plans-and-policies/
APPENDIX	Appendix A – Strategic Risk Register
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1. Introduction

- 1.1 As part of its terms of reference, the Finance & Audit Committee is required to review the Authority's strategic risks on a quarterly basis.
- 1.2 These were last reviewed and approved by the Committee on the 04 December 2020.

2. Strategic risks

- 2.1 Risks are managed within the planning, performance and risk management system, Cycle, and monitored at all levels throughout the Service.
- 2.2 All risks are scored using the agreed risk appetite matrix, and those identified as scoring 15 and above are classified at strategic level.
- 2.3 The strategic risks are reviewed by the Service monthly by the Strategic Leadership Team, where progress against controls is discussed and monitored.
- 2.4 Appendix A - Strategic Risk Register, provides Members with details of the strategic risks, their current and targeted risk ratings and the controls planned to reduce and mitigate the risk to the targeted level.
- 2.5 All risk mitigations are monitored through the Service performance reporting protocols.
- 2.6 Commentary against the progress of the controls is provided within the quarterly performance reports presented to Members.
- 2.7 Supplementary commentary against the strategic risks is provided on an exception basis, where an issue requires escalation and reporting.
- 2.8 Risk 412: *Failure to sufficiently resource potential changes to the fire safety and building safety regimes.*
- 2.9 Legislative changes arising from the Grenfell Tower Inquiry and other reviews will bring more buildings into scope against the Regulatory Reform (Fire Safety) Order and therefore will increase the number of buildings requiring formal inspection.
- 2.10 The extent of inspection will similarly be increased beyond current areas of focus that will also increase the time spent on each inspection.
- 2.11 Our future risk-based inspection programme (aligned to the NFCC building risk review programme) will therefore increase the demand placed on our Protection team.
- 2.12 Risk 413: *Failure to appropriately plan, respond and work within the requirements and restrictions of this winter's preparedness and response.*

- 2.13 This risk collectively includes, the second and potential further waves of the pandemic, winter seasonal flu, severe weather and the challenge of the United Kingdom exiting from the European Union. When combined, this has posed a significant risk to the Service, local communities and nationally, over the winter months.
- 2.14 Whilst the impact from exiting the European Union has, to date, been minimal for the Service, the United Kingdom continues to be in a second, and more significant, peak of the coronavirus pandemic. This, along with the additional challenges of the winter months, continues to be a significant risk for the Service with the potential to impact the delivery of statutory duties, along with increased capacity requests from our communities and partners.
- 2.15 Whilst the risk continues to be realised it is being actively managed by the Service through the prolongation of the internal Crisis Management Team, chaired by the Deputy Chief Fire Officer.
- 2.16 The Service's internal business continuity arrangements continue to be successful, and the Service remains focussed on supporting staff working from home through our smarter working arrangements.
- 2.17 To support the multi-agency approach the Service continues to be actively involved in both the Dorset and Wiltshire & Swindon Local Resilience Forums, through the Strategic Coordinating Groups, and their sub-groups.
- 2.18 Her Majesty's Inspectorate for Constabulary and Fire & Rescue Service have provided assurance into how the Service is responding to COVID-19, details of which can be found on the Service's website.

3. Summary and key points

- 3.1 Officers will continue to review these risks on a monthly basis and a progress report will be brought to the Finance & Audit Committee at its next meeting in July 2021.

March 2021