



**DORSET & WILTSHIRE
FIRE AND RESCUE
AUTHORITY**

Item 20/39

MEETING	Finance & Audit Committee
DATE OF MEETING	4 December 2020
SUBJECT OF THE REPORT	Strategic Risk Register
STATUS OF REPORT	For open publication
PURPOSE OF REPORT	For consideration and approval
EXECUTIVE SUMMARY	<p>This paper provides Members with the latest position of the Strategic Risk Register and associated controls.</p> <p>As we go into the winter months, with the second wave of the coronavirus pandemic progressing, risk 413 has been widened to include, the second wave of the pandemic, winter seasonal flu, severe weather and the additional challenge of the United Kingdom exiting from the European Union.</p> <p>These additional risks collectively are creating a 'perfect storm', which poses a significant risk to the Service, local communities and nationally.</p> <p>Risk 413 has therefore been updated and replace with:</p> <p><i>'Failure to appropriately plan, respond and work within the requirements and restrictions of this winter's preparedness and response'.</i></p> <p>The Finance & Audit Committee will next review the Strategic Risk Register at its meeting on the 21 March 2021.</p>
RISK ASSESSMENT	Failure to identify, monitor and manage risks may undermine the corporate reputation of the Authority and potentially heighten risk exposure.

COMMUNITY IMPACT ASSESSMENT	None for the purposes of this report
BUDGET IMPLICATIONS	None for the purposes of this report
RECOMMENDATION	Members are asked to: 1. Review the strategic risks and mitigations set out in Appendix A.
BACKGROUND PAPERS	<ol style="list-style-type: none"> 1. Risk Matrix https://www.dwfire.org.uk/wp-content/uploads/2020/08/PRM-5SI-Risk-Appetite-Matrix-V3.0-1.doc 2. Strategic Assessment of Risk https://www.dwfire.org.uk/about-us/who-we-are/service-plans-and-policies/ 3. Community Safety Plan https://www.dwfire.org.uk/about-us/who-we-are/service-plans-and-policies/
APPENDIX	Appendix A – Strategic Risk Register
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1. Introduction

- 1.1 As part of its terms of reference, the Finance & Audit Committee is required to review the Authority's strategic risks on a quarterly basis.
- 1.2 These were last reviewed and approved by the Committee on the 17 September 2020.

2. Strategic risks

- 2.1 Risks are managed within the planning, performance and risk management system, Cycle, and monitored at all levels throughout the Service.
- 2.2 All risks are scored using the agreed risk appetite matrix, and those identified as scoring 15 and above are classified at strategic level.
- 2.3 The strategic risks are reviewed by the Service monthly by the Strategic Leadership Team, where progress against controls is discussed and monitored.
- 2.4 Appendix A - Strategic Risk Register, provides Members with details of the strategic risks, their current and targeted risk ratings and the controls planned to reduce and mitigate the risk to the targeted level.
- 2.5 All risk controls are aligned to the actions within the Service Delivery Plan, which is the Service's mechanism to deliver the Community Safety Plan.
- 2.6 Commentary against the progress of the controls is provided within the quarterly performance reports presented to Members.
- 2.7 Supplementary commentary against the strategic risks is provided on an exception basis, where an issue requires escalation and reporting.
- 2.8 Risk 413: *Failure to appropriately work within the requirements and restrictions of the Covid-19 national pandemic*, has been updated and replaced with Risk 413 (updated) *Failure to appropriately plan, respond and work within the requirements and restrictions of this winter's preparedness and response.*
- 2.9 The initial risk, reported to Members at the Finance & Audit Committee meeting in September, was in relation to the global coronavirus pandemic and the ongoing impact, both nationally and locally.
- 2.10 This risk is now widened to include and consider additional risks, as when combined, these pose a significant risk to the Service, local communities and nationally, over the winter months.
- 2.11 This risk now collectively includes, the second wave of the pandemic, winter seasonal flu, severe weather and the additional challenge of the United Kingdom exiting from the European Union.

- 2.12 As the global coronavirus pandemic goes into its second peak and the country is facing further lock down measures, these additional risks are creating a 'perfect storm'.
- 2.13 This risk has the potential to impact the delivery of the Service's statutory duties, along with a realistic requirement of increased capacity requests from our communities and partners.
- 2.14 Whilst the risk continues to be realised it is being actively managed by the Service through the continuation of the internal Crisis Management team, chaired by the Deputy Chief Fire Officer.
- 2.15 The Service's internal business continuity arrangements continue to be successful, and the Service continues to support staff working from home through our smarter working arrangements.
- 2.16 To support the multi-agency approach the Service continues to be to be actively involved in both the Dorset and Wiltshire & Swindon Local Resilience Forums, through the Strategic Coordinating Groups, and their sub-groups.

3. Summary and key points

- 3.1 Officers will continue to review these risks on a monthly basis and a progress report will be brought to the Finance & Audit Committee at its next meeting on the 3 March 2021.

December 2020