Performance Report Quarter 2

Dorset & Wiltshire Fire and Rescue Service

Wiltshire Local Performance & Scrutiny Committee

1 July – 30 September 2019



Wiltshire

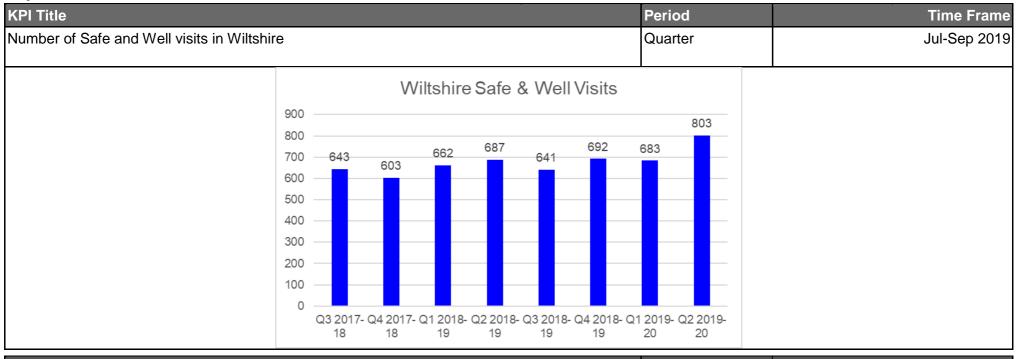
Priority: Making safer and healthier choices

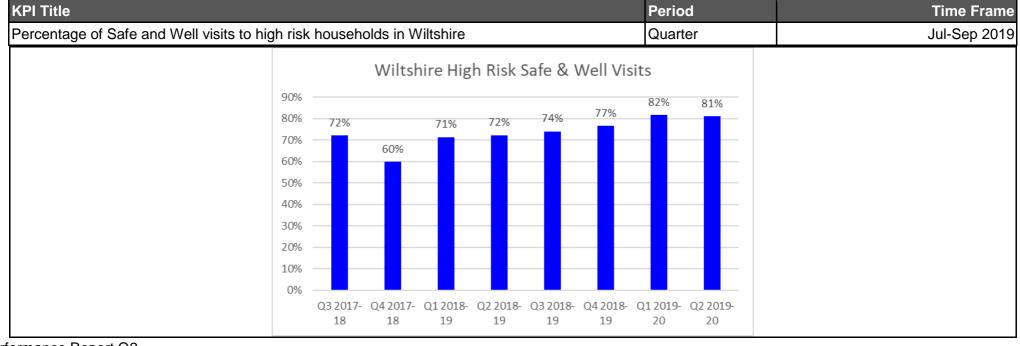
KLOE 1: How are we working with our partners to reduce fire and other community risks to improve the well-being and independence of vulnerable people?

Action Code	Action Name
1.1.1.5	KLOE 1: How are we working with our partners in Wiltshire to reduce fire and other community risks to improve the well-being and independence of vulnerable people?
Progress com	nment:
every contact of those most at modelling software	o work with our partners to streamline the Safe and Well process and ensure that we are targeting resources at the most vulnerable to make count. Our approach uses data and information to support the delivery of our prevention and education activities. We endeavour to identify risk through a number of methods. These include referrals from our partners, direct referrals from the public and using specialist computer ware, Pinpoint and MOSAIC. The modelling software uses data sets and algorithms to help us determine where the most vulnerable in our are and this is actively used to target resources.
the strategic o	orking to ensure we are contributing towards wider health outcomes through health and wellbeing boards. Our aim is to contribute towards utcomes that are set out in the Sustainability and Transformation Plans (STP) for our Service area. By working with partners, we look to add nemes such as 'prevention at scale' through the on-going development and delivery of our Safe and Well visits and youth intervention
treatment and continue to wo	Independent Living (SAIL) scheme is currently the immediate focus within the STP in trying to move from a general reactive approach of care to having more emphasis on prevention and proactive care that will enable vulnerable people to live more independently. We will ork at a strategic level to strengthen relationships and generate a collective understanding of the potential role we might play in adding the reging STP delivery plans. This allows us to align our delivery plans and our evaluation to key priorities within health and wellbeing
value. It helps	nent teams also continue to coordinate work and build on partnership arrangements across the Service area to see where we can add to protect vulnerable people though active participation in community safety partnerships, safeguarding boards, strategic road safety and alcohol governance boards, and in supporting the domestic abuse strategies through signposting, and our safeguarding arrangements.
	orking with a number of community safety partners to raise the profile of arson and deliberate fires and their impact both on the Service and . Through sharing of intelligence on fires we will work collaboratively with partners to reduce these.

KLOE 2: How are vulnerable people receiving the support, advice and information they require to reduce their risk of fire?

Action Code	Action Name
1.1.2.4	KLOE 2: How are vulnerable people in Wiltshire receiving the support, advice and information they require to reduce their risk of fire?
Progress com	ment:
out with occupi	completed 803 Safe and Well visits. This is an increase of 17% compared to the same quarter last year. 81% of these visits were carried ers classified as high to very high risk vulnerable people. As our corporate target is to ensure that 90% of our planned Safe and Well visits on high priority, high risk vulnerable people by 2020, we are therefore slightly below this target.
A key challenge includes:	e for fire stations is generating enough referrals to meet the target number of visits. Work being done to increase the number of referrals
crews rostations	outinely carry out 'hot strikes' following domestic property incidents carrying out leaflet drops to high risk homes, and attending community events
referrals for peo national memor teams have bee	British Red Cross has commenced in the south. This has been scoped out by the National Fire Chiefs Council and is aiming to increase ople who have recently been discharged from hospital. The pilot ceased in October and feedback will be drawn nationally to look at a randum of understanding. We will feedback to Members once we have an update on this. In tandem with this project the Safe and Well en working with key hospitals to raise the profile of our work and set up referral mechanisms across primary care networks to target ple who are discharged from hospital.
group are being	person who has collapsed behind a closed door is now being followed up by our team. Those who are known to meet our vulnerable target g approached by a Safe and Well advisor to see if they would like a visit. Others are being sent letters to encourage them to take up the This has been running since the beginning of June 2019. Monitoring has revealed that 16% of these turn into visits.
reduction in acc is ten more that	rs that we measure how Safe and Well visits help to reduce fire and other community risks is by our corporate target of achieving a 5% cidental dwelling fires (from the average achieved during the last 5 years). In this quarter there have been 49 accidental dwelling fires which n the previous quarter. There were no fire related deaths and four fire related injuries in accidental dwelling fires this quarter. We continue number of Safe & Well visits and work with prevention and our partners to raise awareness of fire safety in the home across our





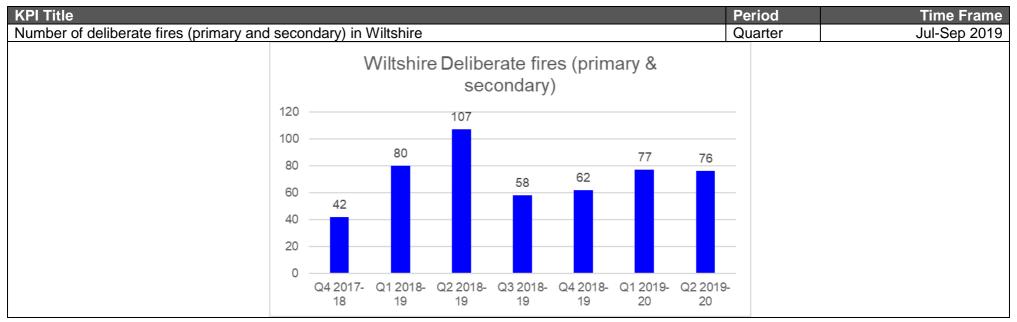
Performance Report Q2

KPI Title					Period			Time Frame		
Number of accidental dwelling fires, number of fire related deaths in accidental dwelling fires & number of fire related injuries in accidental dwelling fires in Wiltshire					Quarter			Jul-Sep 2019		
Wiltshire incidents	Q3 2017-18	Q4 2017-18	Q1 2018-19	Q2 2018-1	19	Q3 2018-19	Q4 201	8-19	Q1 2019-20	Q2 2019-20
Accidental dwelling fires	28	44	48	Ę	53	45		52	39	49
Fire related deaths in accidental dwelling fires	0	0	0		0	0		0	0	0
Fire related injuries in accidental dwelling fires	1	1	1		1	0		2	0	4

KLOE 3: How do we deliver our safety education to children, young people and communities, helping them build safer and healthier lives?

Action Code	Action Name
1.1.3.4	KLOE 3: How do we deliver our safety education to children, young people and communities in Wiltshire, helping them build safer and healthier lives?
Progress con	nment:
	cers continue to target the following year groups in primary schools: Reception, Year 2, 5 and 6. In quarter 2, the number of children safety lessons in school was 1,675 compared to 1,096 in the same quarter last year.
	n Team aims to visit 75% of schools within Wiltshire. In quarter 2 they visited 20 of 165 schools in Wiltshire, equating to 12% of schools. At a are no schools in Wiltshire that we are unable to visit.
arranged the o	nool holiday period we provided libraries with the opportunity to arrange a date to have an interactive safety story session. The library staff date and we provide the resources and themed session for children and their parent /carers. The education officers visited eight libraries ire, the theme being water safety and how to keep safe during the summer holidays.
help educate	ervention programmes provide some of the most vulnerable young people in our Service area with personal development programmes, to young people in the dangers of engaging in risk taking behaviour. In Wiltshire this includes Salamander, an intensive eight-day course for aged 12-18 who are at risk of engaging in anti-social behaviour.
Fire Cadet mo Cadet Level 1 The unit is go	a Fire Cadet Unit in Wiltshire that is based at Trowbridge Fire Station. This programme, for young people aged 13-18, follows the National odel and lasts for 38 weeks. The cadets take part in practical and theory sessions, which enable them to work towards the National Fire certificate and the BTEC Level 2 Award in Fire Services and the Community. The new cohort of Fire Cadets started on 4 September 2019. od mix of males and females and varying age ranges. The 14 new recruits have been learning about personal protective equipment used by e, radio communications and how to put up ladders and run out hose.
	rs scheme is an early intervention programme that aims to reduce firesetting behaviour by explaining the dangers and consequences to in a sensitive and informed manner with appropriate resources. In quarter 2 we received three new referrals and there were no
quarter, there a gradual incre	tributes to our corporate target of achieving a 5% reduction in deliberate fires (from the average achieved during the last five years). In this were 76 deliberate fires (primary and secondary) in Wiltshire compared to 107 in the same quarter last year. Since 2014-15 there has been ease in deliberate fires year on year across the Service which is consistent with national trends. The Arson Reduction Coordinator has ive-stage action plan as part of an Arson Reduction Strategy to tackle deliberate fires.
Watch from St	lents at Wiltshire College's Lackham campus benefited from a one day water and animal rescue training on 25 September, courtesy of White tratton Fire Station. Firefighters demonstrated the equipment they have for such rescues, and how it is used in an emergency situation, dents both theoretical and practical input.

Performance Report Q2



KLOE 4: How are we delivering effective road safety education to reduce the risk of road traffic deaths and injuries?

Action Code	Action Name
1.1.4.4	KLOE 4: How are we delivering effective road safety education in Wiltshire to reduce road traffic deaths and injuries?
Progress com	ment:
the average kill	nership, our corporate target is to reduce the number of deaths and serious injuries in road traffic collisions (RTC) by 40% by 2020 (against ed or serious injuries figures 2005-09). At present we are awaiting confirmed data from Wiltshire Police concerning the Killed and Seriously gures for RTCs across Wiltshire.
In September, t driving simulate	the Road Safety Partnership visited each of the Wiltshire College campuses with road safety messages, crashed car (drink related) and a or.
Safe Drive Stay December.	Alive (SDSA) roadshows are currently being booked and the Wiltshire roadshows start in October with 20 roadshows running until
There were 12 - DSTL Farehar - HMS Collingw - RAF Odiham - MOD Lynehar - RAF High Wy	vood m
emergency servareas. Watch M	course designed to provide training to motorcyclists in what to do in the event of a collision to preserve another rider's life, until the vices arrive. Motorcyclists' deaths have made up about a quarter of all road deaths over the past four years in the Wiltshire and Swindon Anager Dean Hoskins is leading on the initiative and has several courses planned. Funding has been secured for the provision of two fire e Service which will be used to highlight and further engage with the biker community and raise the profile of Bikerdown and Bike Safe.
There were thre 11 July – 17 att 15 August – 11 5 September –	attendees
drive too close cyclists were ki two cyclists die overtaking to gi	ber 2019, Operation Close Pass was hosted at Melksham Fire Station to raise awareness of cycle safety and crack down on motorists who to cyclists. The Service's Road Safety team worked with Wiltshire Police, Wiltshire Council and Wiltshire Air Ambulance. In 2017, 101 lled on UK roads and a further 18,321 were injured. Thankfully, both figures were down from the year before but are still too high. In 2018, d on Wiltshire's roads and 139 riders were injured, 26 of them seriously. Operation Close Pass asks drivers to be patient and plan their ive plenty of room. The Highway Code rule 163 states drivers should give the same room as when overtaking another vehicle, which is an open car door's width.

Performance Report Q2

KPI Title		Period	Time Frame	
Number of people killed ar	nd seriously injured in road traffic collisions	Quarter	Jul-Sep 201	
	Wiltshire RTCs	Q2 2019-20	Q2 2018-19	
	Fatalities	Data not available	5	
	Seriously Injured	Data not available	56	
	KSI total	Data not available	61	
	M4 RTCs	Q2 2019-20	Q2 2018-19	
	Fatalities	Data not available	0	
	Seriously Injured	Data not available	0	
	KSI total	Data not available	0	

Priority: Protecting you and the environment from harm

KLOE 5: How are we effectively working with our partners to safeguard the vulnerable people we come into contact with?

Action Code	Action Name		
1.2.1.4	KLOE 5: How are we effectively working with our partners in Wiltshire to safeguard the vulne	erable people w	e come into contact with?
Progress com	nent:		
In this quarter, 2 one from Fire C	22 safeguarding referrals were made, 15 of which came from operational crews, five from Safe ontrol.	and Well, one f	rom Youth Intervention and
The Area Mana	ger represents the Service on the Wiltshire Safeguarding Adult Board.		
Area Managem	ent teams monitor performance reports to ensure consistency in reporting of safeguarding issu	es across the g	roup.
	erred a fire fatality to the Board for a safeguarding adults review. Although this case did not full gh to hold a multi-agency debrief to ensure the lessons would be learned across partners about		
Key Performar	ce Indicators		
KPI Title		Period	Time Frame

KPI IItle	Pe	erioa	lime Frame			
Number of safeguarding referrals from DWFRS to Wiltshire Council					uarter	Jul-Sep 2019
	Wiltshire safeguarding referrals	Q1	Q2	Q3	Q4	
	2018-19	12	13	15	19	
	2019-20	20	22			

KLOE 6: How are we providing advice, support and consistent regulation for local business so they can meet their legal fire safety obligations?

Action Code	Action Name
1.2.2.4	KLOE 6: How are we providing advice, support and consistent regulation for local businesses in Wiltshire so they can meet their legal fire safety obligations?
Progress comn	nent:
	ts brate targets is that by end of March 2020, we will have audited 100% of known sleeping accommodation identified as high risk where the er applies. We have completed 651 of 750 audits (86.8%) as of this quarter.
	lation applications were completed this quarter compared to 64 in the same quarter last year. Of these, all were completed within the 15- nsultation period. We work closely with Local Authority Building Control to ensure we are consistent in delivery and meet statutory
decrease for this	<u>Alarms</u> corporate target to reduce Automatic Fire Alarm activation (AFA) by 5% each year. Current performance against this target is a 21.1% s quarter. Analysis suggests that the highest proportion of AFAs are evenly spread between system and detector faults and unknown ounts for 41 out of 142. Protection and Group teams are working together with the top 10 AFA repeat generators to prioritise reducing their
24 hours) and no	plaints plaints or concerns for safety from operational crews, partners and the general public. Action is prioritised based on life risk (inspected in on-life risk (inspected in seven days). In Wiltshire there were nine in total in this quarter, with four deemed high risk and all of these were ssfully within 24 hours.
	active work, we will audit premises that fall under the Regulatory Reform (Fire Safety) Order 2005 following a fire. During this quarter there non-domestic properties, and we completed 16 post fire audits.
	<u>ations</u> with licensing applications to ensure premises are safe for temporary changes in use and occupancy. During this quarter we completed 30 itions compared to 34 in the same quarter last year.
Notices and pros	secutions ter there were no enforcement notices and two prohibition notices were served in Wiltshire. There were no prosecutions.

KPI Title	PI Title Period Time Fram							
Number of building regulation consu complaints, licensing jobs, prohibitio Wiltshire						rter		Jul-Sep 2019
Wiltshire Fire Safety activity	Q3 2017-18	Q4 2017-18	Q1 2018-19	Q2 2018-19	Q3 2018-19	Q4 2018-19	Q1 2019-20	Q2 2019-20
Building regulations	68	70	51	64	70	84	79	48
Enforcement notices	1	2	0	0	0	0	0	0
Fire safety audits	101	154	155	133	155	151	123	134
Fire safety complaints	5	7	6	7	3	8	5	9
Licensing jobs	26	28	32	34	22	44	36	30
Prohibition notices	3	8	1	1	2	1	2	2
Prosecutions	0	0	0	0	0	0	0	0
Fires in non-domestic properties	9	23	26	15	21	12	14	19

KLOE 7: How are we identifying and driving down risks to the community, heritage and environment?

Action Code	Action Name
1.2.3.2	KLOE 7: How are we identifying and driving down risk risks to the community, heritage and environment in Wiltshire?
There is current	ly one SSRI (site specific risk information) plan out of date within the Wiltshire group.
and systematic	support from their station managers, continue to review the new and existing risks within their areas of responsibility, adopting a methodical approach to reviewing and updating site specific risk information held for different premises. Alongside on-call support officers, visits are rogrammed to all identified premises with some attracting a higher level of information capture and dissemination.
	to identify risks in accordance with the Fire and Rescue Service Act 2004 (7.2d) and through local intelligence. This information is shared eighbouring fire and rescue service crews through Mobile Data Terminals on appliances.
	s the area continue to monitor local industrial and commercial areas for risk/arson reduction. This is linked in with our Protection department are made aware of any significant issues that may need further investigation.
closed' signs. T Service and Loc	ve been installed at either end of a narrow B-road near Trowbridge where firefighters frequently rescue drivers who have ignored 'road he B3106 between Holt and Staverton floods most winters when the adjacent River Avon bursts its banks. Thanks to funding from the cal Area Boards, Wiltshire Council has now installed the gates to prevent drivers from accessing the road and then getting stuck when their erwhelmed by water.

KLOE 8: How do we effectively support local resilience partnership arrangements to make sure we can fulfil our statutory responsibilities and improve community resilience?

Action Code	Action Name
1.2.4.4	KLOE 8: How do we effectively support our local resilience partnership arrangements in Wiltshire to make sure we can fulfil our statutory responsibilities and improve community resilience?
Progress comr	nent:
activities, trainin	s continued to support the Local Resilience Forum (LRF) by contributing to risk assessments of local risk, plan preparation, prevention ig, and response. This has been achieved by actively engaging with the LRF groups; Executive Group, Business Management Group, ent Group, Training and Exercising Group and relevant sub groups.
The Service has	s supported the following LRF activity:
 Warning and i Severe weath 	ning with Wiltshire LRF informing group er group on at the regional Chemical Biological Radioactive Nuclear (CBRN) plan
the Wiltshire PR	Manager sits on the Swindon and Wiltshire LRF, and is made aware of all community and national risks. He also represents the Service at REVENT Board. The Service is working with Wiltshire Council and Wiltshire Police to deliver further PREVENT training to operational and g staff. This training will assist in the identification and management of individuals susceptible to radicalisation and extremism.

Priority: Being there when you need us

KLOE 9: Are appliances available when we need them?

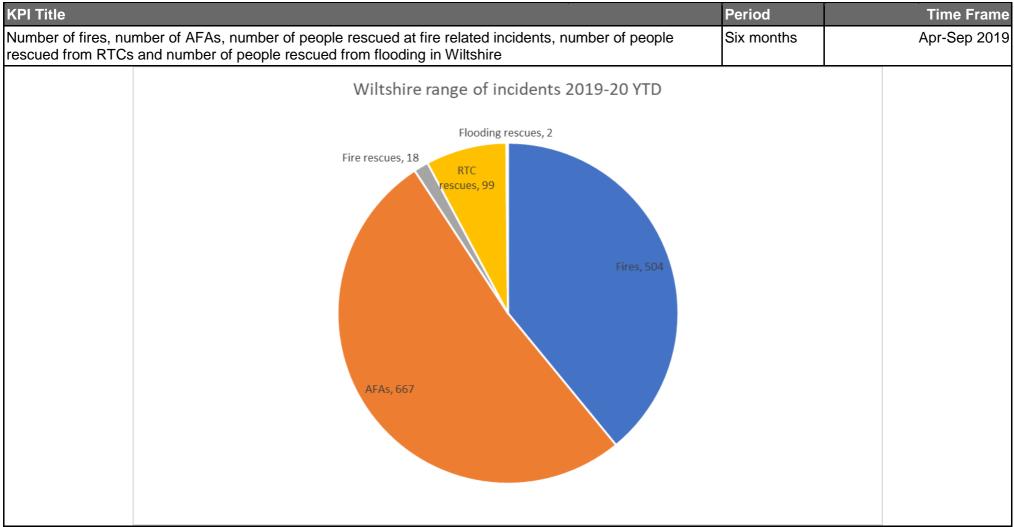
Action Code	Action Name
1.3.1.4	KLOE 9: Are appliances available in Wiltshire when we need them?
Progress com	nent:
	ations all appliances are available 24/7, however with on-call appliances there is less guaranteed availability. In this quarter on-call a available to respond to incidents 75% of the time in Wiltshire.
and travel time v	arget is that on 75% of occasions, we will achieve our response standards based on a ten-minute response time, including all call handling which is a good measure of whether appliances are available when we need them. For on-call stations this includes a five-minute turnout to bold the stations a two-minute turnout time, with a 90-second call handling time for Fire Control.
49.12% of incide40.91% of incide	ve attended: dents at sleeping risk properties where the first appliance met the response standard within the travel-time isochrone dents at sleeping risk properties where the first appliance met the response standard, dents to other properties where the first appliance met the response standard (59.1% within isochrone) d traffic collisions where the first appliance met the response standard (73.3% within isochrone)
to improve pump to support an im	to improve the availability of appliances across the Wiltshire Group with management teams proactively looking at pragmatic interventions p availability. The Resourcing Team are also working hard throughout weekdays, in conjunction with the local station and watch managers aprovement in weekend cover. Two 'On-Call' Management meetings have also taken place in the Wiltshire area during the month of ain to support, discuss ideas and explore alternative solutions to improve availability.
interested partie and highlights in • a press '#Have • Firefighter Aish	w months, the on-call support officers (OSCO) have been working closely with Media and Communications, fire stations and other es to pull together an on-call recruitment toolkit and on-call firefighter recruitment campaign. The campaign ran for a week in September, included: eAGo' event at Devizes Training Centre hlen Taylor and Crew Manager Sam Pyne taking over our social media channels and answering questions about being part of an on-call
team, and • on-call firefight	ters from across the Service sharing their stories for social media case studies.
stations. Station	was also delivered to the on-call managers regarding the On-Call Pay Model in preparation for the On-Call Review team visit to individual n managers are also actively intervening in contract management with a view to getting more coverage at weekends and in this process, all e reviewed and logged via teams as a progression report.

The OCSOs continue to look at ways of improving recruitment and are reviewing the '#HaveAGo' days in preparation for 'have a go lite' events during the evenings in November and December and full day events in 2020. Recruitment is improving, which is evident with the increase in numbers at Firefighter Selection Days and medicals, again to support full attendance during acquisition courses.

KPI Title					Í	Period		Time Frame		
Percentage of sleeping risk properties time isochrone, percentage of sleepin percentage of incidents to other prope percentage of road traffic collisions w	g risk propertie erties where the	s where the fir first appliance	st appliance m e met the respo	et the responsions onse standard	e standard, and	Quarter	Jul-Sep 2			
Response standards Wiltshire	Q3 2017-18	Q4 2017-18	Q1 2018-19	Q2 2018-19	Q3 2018-19	Q4 2018-19	Q1 2019-20	Q2 2019-20		
Percentage of sleeping risk properties where the first appliance met the response standard within the travel-time isochrone	69.57%	54.55%	56.10%	69.77%	61.54%	60.98%	72.41%	62.22%		
Percentage of sleeping risk properties where the first appliance met the response standard	43.84%	40.00%	47.92%	51.72%	45.28%	46.30%	52.50%	49.12%		
Percentage of incidents to other properties where the first appliance met the response standard	35.71%	40.00%	45.45%	36.00%	45.45%	31.25%	60.00%	40.91%		
Percentage of road traffic collisions where the first appliance met the response standard	67.50%	55.56%	67.31%	72.00%	70.49%	60.00%	61.82%	62.70%		

Action Code	Action Name
1.3.2.4	KLOE 10: How effective and efficient are our response arrangements in Wiltshire for dealing with the range of incidents we attend?
Progress com	ment:
The Service is policies, proced rescue services has provided th are to streamlin team comprised Networked Fire	tional Guidance working towards the National Operational Guidance (NOG) Programme which strives to introduce a nationally standardised approach to dures and training across all fire and rescue services in the UK. We continue to seek opportunities to work collaboratively with other fire and s, both nationally and regionally, through the relevant NOG implementation forums. A gap analysis for the 21 NOGs is now complete which he Service with a clear direction on the work now required to comply with the guidance at both strategic and tactical levels. The next steps he and simplify the guidance to make it more practical for operational use and introduce a robust document management system. A project d staff from across the Networked Fire Services Partnership (NFSP) will be established in the coming months in order to progress this work <u>e Services Partnership (NFSP)</u> gularly meets with colleagues from Devon & Somerset and Hampshire Fire and Rescue Services to discuss cross-border collaboration. The
three Control ro system selects without the nee provides a mor	booms across the partnership are linked, enabling each to take emergency calls and mobilise appliances on behalf of another Service. The the nearest appliances and officers from across the partnership to meet the response plans, and they can be mobilised automatically ed to refer to the host or supporting service. This approach has significantly reduced call handing and mobilisation times, and therefore e effective and appropriate response to incidents. In this quarter a Programme Manager has been appointed to further strengthen the povide clear governance arrangements and drive NFSP related projects forward.
 266 fires 9 people resc 2 people resc 46 people res 	cidents that we attend include false alarms, fires, road traffic collisions and flooding in Wiltshire in this quarter included: ued at fire related incidents ued at flooding incidents cued at road traffic accidents, and s from automatic fire detection equipment.

KLOE 10: How effective and efficient are our response arrangements for dealing with the range of incidents we attend?



KLOE 11: How are our operational staff prepared for the identified hazards and risks associated with the range of incidents they are likely to attend?

Action Code	Action Name					
	KLOE 11: How are our operational staff prepared for the identified hazards and risks associated with the range of incidents they are likely to attend in Wiltshire?					
Progress comme	nt:					
Emergency Responses Staff. A quarterly d	Centre continues to deliver courses such as Breathing Appara onse Driving and Trauma Care via an annual service training lelivery plan is utilised for on-call training to provide support in aining and Response Co-ordination Group.	plan which en	sures à consiste	ent approach is ado	pted to all operational	
	<u>ills</u> competency reviews form part of the monthly Group Manage maintain appliance availability.	ement perform	ance meeting. 7	This ensures compe	etency levels are at th	
Watch and station required levels to r <u>Operational licens</u> These are the skill	competency reviews form part of the monthly Group Manage maintain appliance availability.		-			
Watch and station required levels to r Operational licens	competency reviews form part of the monthly Group Manage maintain appliance availability. <u>e</u> s required to keep appliances on the run and maintain availa		-			
Vatch and station equired levels to r Operational licens These are the skill	competency reviews form part of the monthly Group Manage maintain appliance availability.	ability. For this	quarter the belo	w percentage of co		
Watch and station required levels to r Operational licens These are the skill	competency reviews form part of the monthly Group Manage maintain appliance availability. <u>e</u> s required to keep appliances on the run and maintain availa	ability. For this o	quarter the belo	w percentage of co		
Watch and station equired levels to r Operational licens These are the skill	competency reviews form part of the monthly Group Manage maintain appliance availability. <u>e</u> s required to keep appliances on the run and maintain availa Operational license Incident Command Emergency Response Driving (ERD)/Large Goods	ability. For this of Overall Wiltshire	quarter the belo On-call Wiltshire	w percentage of co Wholetime Wiltshire		
Watch and station required levels to r <u>Operational licens</u> These are the skill	competency reviews form part of the monthly Group Manage maintain appliance availability. <u>e</u> Is required to keep appliances on the run and maintain availa Operational license Incident Command	ability. For this of the other other of the other oth	quarter the belo On-call Wiltshire 90%	w percentage of co Wholetime Wiltshire 84%		

KLOE 12: How do we learn from operational and community risk to improve the response services we provide?

Action Code	Action Name				
1.3.4.4	KLOE 12: How do we learn from operational and community risks, to improve the response services we provide in Wiltshire?				
Progress com	ment:				
Effectiveness D Group (TRCG) that affect opera management an Fatal fires alway year so that we	cident, an operational debrief takes place to review our performance. Where necessary any learning is uploaded to the Operational batabase (OED) to share learning across the organisation, and where appropriate is taken to the Training and Response Coordination for consideration of any further action required. In this quarter we held five operational debriefs and four non-operational debriefs for area ational response of which the key learnings were; issues around fire-ground communications, general communications, project and crew welfare. Positive comment was also made about staff engagement, operational crew professionalism and effective team-working ys trigger an operational debrief, and once HM Coroner has made a determination at the inquest, fatal fire conferences are held twice a understand what more could be done to prevent a similar situation occurring in the future. Themes from our fatal fire conferences follow a n that those affected are elderly, live alone and have mobility issues. This is the target audience of our Safe and Well visits.				
main part, our r requirements an other agencies risks to both ou different levels exercises with h	ver Reviews (ECR) are carried out to ascertain whether resources are in the right place at the right time. These reviews show that in the esources are correctly placed, however, specialisms are often reviewed separately due to the specific nature of the some of the training nd equipment needed. We continue to learn from all incidents and capture information through debriefing at all levels, which will include and partners if they are available. This is important to ensure that these are used to improve our performance in response and reducing r staff and our communities. A new 'Exercise Policy' has now been released with areas and station managers working hard to achieve the and type of exercises required at certain times throughout the year. At present we are focusing particularly on cross border incidents and Hampshire, Berkshire and Oxfordshire Fire and Rescue Services. Operational Assurance Audits will also form part of this procedure, agai OED to capture information for future improvement and joined up working.				