



**DORSET & WILTSHIRE  
FIRE AND RESCUE  
AUTHORITY**

Item 18/50

MEETING	Finance & Governance Committee
DATE OF MEETING	7 December 2018
SUBJECT OF THE REPORT	Strategic Risk Register
STATUS OF REPORT	Open publication
PURPOSE OF REPORT	For consideration and approval
EXECUTIVE SUMMARY	<p>This paper provides Members with the latest position of the strategic risk register and associated controls.</p> <p>The strategic risk control mitigations are activities within the Service Delivery Plan, with progress reported to Members within the quarterly performance reports.</p> <p>Commentary against the risks will be provided on an exception basis, where an issue requires escalating and reporting.</p> <p>This report provides Members with assurance of the positive progress made against all strategic risks and confirms that there are no significant new issues to report, or emerging strategic risks.</p> <p>However, as sufficient progress has been made against the controls managing risk 218, 'Failure to deliver operational training', the risk has been reduced to a department level risk, therefore it is recommended that it is removed from the strategic risk register. The risk will then continue to be monitored at department level.</p> <p>The Finance &amp; Governance Committee will next review the strategic risk register at their meeting on 7 March 2019.</p>
RISK ASSESSMENT	<p>Failure to successfully identify, monitor and manage risks may undermine the corporate reputation of the Dorset &amp; Wiltshire Fire and Rescue Authority (the Authority) and potentially heighten risk exposure.</p>

COMMUNITY IMPACT ASSESSMENT	None for the purposes of this report
BUDGET IMPLICATIONS	None for the purposes of this report
RECOMMENDATIONS	Members are asked to: <ol style="list-style-type: none"> <li>1. Review and agree the strategic risks and mitigations set out in Appendix A</li> <li>2. Approve the removal of risk 218 from the Strategic Risk Register</li> </ol>
BACKGROUND PAPERS	<ol style="list-style-type: none"> <li>1. <a href="#">Risk appetite matrix</a> (Policy &amp; Resources Committee - 14 January 2016)</li> <li>2. <a href="http://www.dwfire.org.uk">Strategic Assessment of Risk</a> (www.dwfire.org.uk)</li> <li>3. <a href="http://www.dwfire.org.uk">Community Safety Plan</a> (www.dwfire.org.uk)</li> <li>4. Service Delivery Plan</li> </ol>
APPENDICES	Appendix A – Strategic Risk Register
REPORT ORIGINATOR AND CONTACT	Name: Jill McCrae, Head of Strategic Planning & Corporate Assurance Email: <a href="mailto:jill.mccrae@dwfire.org.uk">jill.mccrae@dwfire.org.uk</a> Tel: 07711 458888

## 1. Introduction

- 1.1 As part of its terms of reference the Finance & Governance Committee is required to review the Authority's strategic risks on a quarterly basis. These were last reviewed and approved by the Committee on the 20 September 2018.

## 2. Strategic Risks

- 2.1 Risks are managed within the planning, performance and risk management system, Cycle, and monitored at all levels throughout Dorset & Wiltshire Fire and Rescue Service (the Service).
- 2.2 All risks are scored using the agreed risk appetite matrix and risks identified as scoring 15 and above are classified at strategic level.
- 2.3 The strategic risks are reviewed by the Service monthly at the Strategic Leadership Team (SLT) meeting, where progress against controls are discussed and monitored.
- 2.4 Appendix A, Strategic Risk Register, provides Members with details of the strategic risks, their current and targeted risk ratings and the controls planned to reduce and mitigate the risk to the targeted level.
- 2.5 All risk controls are aligned to the actions within the Service Delivery Plan, which is the Service's mechanism to deliver the Community Safety Plan.
- 2.6 Commentary against the progress of the controls (Service Delivery Plan actions) are provided within the quarterly performance reports, presented to Members.
- 2.7 Supplementary commentary against the strategic risks will be provided on an exception basis, where an issue requires escalation and reporting.
- 2.8 The positive progress of risk 218 'Failure to deliver operational training', was verbally reported to Members during their meeting on the 20 September 2018, where Members were advised of the progress in securing arrangements for the West Moors training Centre.
- 2.9 The mitigations for this risk have continued to progress positively and as such the risk has reduced to department level, it is therefore recommended that risk 218 is removed from the strategic risk register. Following this the risk will continue to be monitored monthly by the Director of Service Support and Head of Assets.
- 2.10 There are no significant new issues to report at this time and no emerging strategic risks.
- 2.11 The Service is making positive progress with each of the strategic risks and the control measures continue to be developed and embedded to attain the targeted risk scores.

- 2.12 Key Service risk owners will attend the Finance & Governance Committee meeting on the 7 December 2018 to provide further context for Members, if required.

### **3. Summary and Key Points**

- 3.1 SLT will continue to review these risks on a monthly basis and a progress report will be brought to the Finance & Governance Committee at their next meeting on the 7 March 2019.

December 2018