

## NOT PROTECTIVELY MARKED

Item: Opportunities for Working with Health

Meeting: 25 January 2017



**DORSET & WILTSHIRE  
FIRE AND RESCUE  
AUTHORITY**

Item 06

MEETING	Policy and Resources Committee
DATE OF MEETING	25 January 2017
SUBJECT OF THE REPORT	Opportunities for Working with Health
STATUS OF REPORT	For publication
PURPOSE OF REPORT	To update Members on the opportunities for Dorset & Wiltshire Fire and Rescue Service (DWFRS) to contribute locally towards the national expectations of fire being used as a health asset.
EXECUTIVE SUMMARY	Dorset & Wiltshire Fire and Rescue Service's (DWFRS) vision sets out our commitment to contribute towards helping people to become safer, healthier and to live more independently. Officers have already been actively engaged in building relationships across the wider health arena to promote our role in delivering prevention at scale. We already sit on the Dorset Health and Wellbeing board and we are represented at the Swindon Health and Wellbeing board's provider forum and on the Wiltshire Health and Wellbeing board's prevention board. We are also working to map the delivery of our Key Lines of Enquiry (KLOE) to the priorities and outcomes set out in the four respective Health and Wellbeing boards. However, with the development of the Sustainability and Transformation Plans (STP's) the landscape is dynamic and complex and it is essential that officers engage in the development of the resulting delivery plans where appropriate.
RISK ASSESSMENT	Failure to engage with the development of the delivery plans associated with the Sustainability and Transformation Plans may prevent DWFRS from effectively contributing to the delivery of our vision.
COMMUNITY IMPACT ASSESSMENT	The failure of DWFRS to actively engage in opportunities to contribute towards helping people to become safer, healthier and to live more independently is likely to have a negative

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	impact on our communities.
BUDGET IMPLICATIONS	None associated with this report
RECOMMENDATIONS	<ol style="list-style-type: none"><li>1. Members to confirm that engaging in the wider health environment through our prevention work is appropriate.</li><li>2. Members to confirm that the work to date meets expectations in positively contributing towards the delivery of partner outcomes through effective collaboration.</li></ol>
BACKGROUND PAPERS	None associated with this report
APPENDICES	Appendix A - Working Together - how health, social care and fire and rescue services can increase their reach, scale and impact through joint working.
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## **1. Introduction**

- 1.1 Dorset & Wiltshire Fire and Rescue Service's (DWFRS) vision sets out our commitment to contribute towards helping people to become safer, healthier and to live more independently. Our approach aligns to the principles set out in 'Working Together - how health, social care and fire and rescue services can increase their reach, scale and impact' which is included as Appendix A. This is a jointly agreed position established between the Chief Fire Officers Association (CFOA), NHS England, Public Health England and the Local Government Association (LGA) Fire Commission.
- 1.2 Officers have been actively engaged in building relationships across the wider health arena since combination on 1 April 2016 with the assistance of Members of the Fire Authority. We already sit on the Dorset Health and Wellbeing board and we are represented at the Swindon Health and Wellbeing board's provider forum and on the Wiltshire Health and Wellbeing prevention board.
- 1.3 We currently have no representation on the Bournemouth and Poole Health and Wellbeing board nor any of their delivery groups, However, as the Dorset Health & Wellbeing Board works closely with Bournemouth and Poole on many issues, including the prevention agenda, have joint Sustainability and Transformation Programme (STP) geography and a joint Road Safety Strategy, there are already good working relationship in place. Work continues therefore on all fronts to continue to ensure DWFRs are included in work where there can be meaningful contributions and positive outcomes for the FRS.
- 1.4 We are also working to map the delivery of our Key Lines of Enquiry (KLOE) to the priorities and outcomes set out in the four respective Health and Wellbeing strategies that relate to our Service area. This will be a key part of our corporate performance evaluation framework which will be developed in the first part of 2017 as part of the work we will be doing to review the Community Safety Plan.
- 1.5 By aligning to the existing evaluation processes and measures of success that are already undertaken for Health and Wellbeing strategies, we will be able to show how our work contributes towards wider health outcomes without having to develop separate outcomes and measures. This approach will also be complemented by realigning our KLOE's to the sector Independent Inspection regime and professional standards that is currently being developed.

## **2. Sustainability and Transformation Plans**

- 2.1 In 2014 NHS England published the Five Year Forward View to provide a clear picture of the scale of change that local health and care systems need to deliver by 2020/21. New planning guidance requires all local systems in England to create a Sustainability and Transformation Plan (STP) setting out how they will address a list of national priorities for 2016/17, as well as longer-term challenges.

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- 2.2 STP's were developed through a period of intensive local collaboration across the health and social care system in the first part of 2016. The outline plans have now been agreed with NHS England. They have been designed to deliver a whole system review, that needs to support people to stay healthier and independent for longer. Their aim is to reduce the duplication, variation and potential gaps between the various health and social care organisations so that residents receive a consistent service and to ensure the systems make the best use of the available resources.
- 2.3 They also aspire to make better use of new technology to support people to monitor their own health and wellbeing with access to the right information and support to manage long-term conditions (such as diabetes) as an alternative to hospital-based care. However, their underlying aim is also so save money.
- 2.4 There are two STPs covering the service area of Dorset & Wiltshire Fire and Rescue Authority. These are the Bath & North East Somerset (B&NES), Swindon and Wiltshire STP and the Dorset STP. Both STPs are estimating gaps between available income and the cost of services in their respective areas being in the region of c£200m (Dorset STP) - c£300m each year by 2020/21.
- 2.5 The organisations involved in the development of the respective STP's are;

<b>Bath &amp; North East Somerset (B&amp;NES), Swindon and Wiltshire</b>	<b>Dorset STP</b>
Avon and Wiltshire Mental Health Partnership NHS Foundation Trust (AWP)	Bournemouth Borough Council
Bath and North East Somerset Clinical Commissioning Group	Dorset County Council
Bath and North East Somerset (B&NES) Council	Poole Borough Council
Great Western Hospitals NHS Foundation Trust (GWH)	Dorset HealthCare NHS Foundation Trust
Health and Wellbeing Boards in B&NES, Swindon and Wiltshire	Royal Bournemouth and Christchurch Hospital Foundation Trust
Health Education England	Poole Hospital Foundation Trust
Healthwatch in B&NES, Swindon and Wiltshire	Dorset County Hospital Foundation Trust
Royal United Hospitals Bath NHS Foundation Trust (RUH)	NHS Dorset Clinical Commissioning Group

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Salisbury NHS Foundation Trust (SFT)	South Western Ambulance Service NHS Foundation Trust (SWASFT)
South Western Ambulance Service NHS Foundation Trust (SWASFT)	Dorset Clinical Commissioning Group
Swindon Borough Council	Health and Wellbeing Boards in Dorset and in Bournemouth and Poole
Swindon Clinical Commissioning Group	
Wessex Local Medical Committee	
West of England Academic Health Science Network (WEAHSN)	
Wiltshire Council	
Wiltshire Clinical Commissioning Group	
Wiltshire Health & Care	

2.6 The table below sets out the priorities/programmes of work as set out in the respective draft STP's:

<b>Bath &amp; North East Somerset, Swindon and Wiltshire STP priorities</b>	<b>Dorset STP programmes</b>
1. Transforming primary care	1. Prevention at Scale
2. More focus on prevention and proactive care	2. Integrated Community Services
3. Making best use of public estates and technology	3. One acute network
4. Ensuring the sustainability of our acute hospitals	4. Leading and working differently (enabling programme)
5. Improving collaboration across our hospital trusts	5. Digital-enabled Dorset (enabling programme)

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2.7 In addition to the STPs there is also a requirement to develop organisation level operating plans for 2017/18 and 2018/19.

2.8 At the time of writing this report both STPs will be subject to a programme of public engagement which commenced in early in 2017 and will be promoted via each partner organisation's website and other communication channels.

2.9 Updates on the progress of STP's and emerging plans and thinking will be shared at partner Board meetings, patient forums and council meetings. Each STP organisation is also organising its own schedule of engagement with staff.

### 3. **Better Care Fund**

3.1 The operating landscape within wider health and social care is further complicated by the legacy of the Better Care Fund (BCF). Health and Wellbeing Boards have oversight of the Better Care Funds (BCF) and are accountable for their delivery. The BCF involves a total pooled budget between the Clinical Commissioning Groups (CCG's) and Local Authorities.

3.2 The pooled budgets have largely been created from funding for pre-existing activities and they do not generally have any new or additional funding within the respective health and social care systems. Consequently, the focus of the BCF is to challenge existing activities to improve outcomes and effectiveness across the system to support the protection of adult social care services for ongoing implementation of the Care Act.

3.3 In 2016/17 the BCF plan is generally being viewed as the year 1 joint operational plan for the Sustainability and Transformation Plans (STP's) and has broadly been aligned with the content and governance of STP's.

### 4. **Dorset & Wiltshire Fire and Rescue Service as a health asset**

4.1 Our representation on three out of the four health and wellbeing boards at either board level or their delivery groups, should enable officers to influence the development of the delivery plans for the respective Sustainability and Transformation Plans (STP's) as they emerge.

4.2 As a result of recent officer meetings to discuss fire as a health asset, we have also been invited to attend the Emergency Care Network in March along with Hampshire's Prevention team. The purpose is to promote the prevention work that we currently deliver, as the network which covers Dorset and Wiltshire, are still seemingly largely unaware of what we have to offer, despite our constant best efforts in educating partners.

4.3 The intention is that once the networks are updated they may be able to support us in promoting the services we offer as a model that could attract wider health and wellbeing funding streams.

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- 4.4 To provide evidence the benefits we bring, we have also been put in contact with the Academic Health Science Network (AHSN). We are investigating whether they can help us with the evaluation on our Safe and Well visits to determine the value of the work we undertake within the wider health and social care system. This academic research should then help to support access to funding streams to support the work we might want to deliver in the future in order to make sure it is sustainable.
- 4.5 Extending our current work in health is something we have done with careful thought in areas where opportunities align with our vision and where we know we have resources that can deliver against the duties we have to our communities.
- 4.6 As a newly combined Fire and Rescue Service we are very much still in the process of establishing solid foundations across teams and through redefining systems and processes, but we do have a fantastic brand and a great infrastructure that puts us in an ideal position to contribute towards positive community outcomes.
- 4.7 It is important that Members are provided with up to date information on the progress of this work so they can consider opportunities where they can promote Fire & Rescue Service involvement in helping to deliver positive outcomes for people in areas that are not directly aligned with our community safety prevention agenda.

### 5. **Summary**

- 5.1 Officers are already engaged in promoting Dorset & Wiltshire Fire and Rescue Service as a health asset through attendance at a number of formal and informal meetings that have taken place over the last 10 months.
- 5.2 We are continuing to develop partnership understanding of how our existing prevention and education work might be used to contribute towards achieving outcomes that are set out in the respective Health and Wellbeing Strategies, and in the workstreams for the two STP's that cover the Authority area.

**BENJAMIN ANSELL**

Chief Fire Officer

January 2017