



**DORSET & WILTSHIRE
FIRE AND RESCUE
AUTHORITY**

Item 25/53

MEETING	Finance & Audit Committee
DATE OF MEETING	03 December 2025
SUBJECT OF THE REPORT	Strategic Risk Register
STATUS OF REPORT	For open publication
PURPOSE OF REPORT	For review and to note
EXECUTIVE SUMMARY	This paper provides Members with the latest position of the Strategic Risk Register and associated controls. The strategic risks and their control mitigations are reviewed monthly through the Service's performance reporting structures, and to Members within the quarterly performance reports. Commentary against the risks will be provided on an exception basis, where an issue requires escalating and reporting. The Finance & Audit Committee will next review the Strategic Risk Register at its meeting in February 2026.
RISK ASSESSMENT	Failure to identify, monitor and manage risks may undermine the corporate reputation of the Authority and potentially heighten risk exposure
COMMUNITY IMPACT ASSESSMENT	None for the purposes of this report
ENVIRONMENTAL IMPACT ASSESSMENT	None for the purposes of this report
BUDGET IMPLICATIONS	None for the purposes of this report

RECOMMENDATION	Members are asked to: 1. Review and note the strategic risks and mitigations set out in Appendix A.
BACKGROUND PAPERS	1. Risk Matrix 2. Strategic Assessment of Risk
APPENDIX	Appendix A – Strategic Risk Register
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1. Introduction

- 1.1 As part of its terms of reference, the Finance & Audit Committee is required to review the Authority's strategic risks on a quarterly basis.
- 1.2 These were last reviewed and approved by the Committee on 10 September 2025.

2. Strategic risks

- 2.1 Risks are managed within the planning, performance and risk management system, Cycle.
- 2.2 All risks are scored using the agreed risk appetite matrix and those identified as scoring 15 and above are classified at strategic level.
- 2.3 Strategic level risks are reviewed monthly by the Strategic Leadership Team, where progress against controls is discussed and monitored.
- 2.4 Appendix A - Strategic Risk Register, provides Members with details of the strategic risks, their current and targeted risk ratings and the controls planned to reduce and mitigate the risk to the targeted level.
- 2.5 All risk mitigations are monitored through the Service performance reporting protocols.
- 2.6 Commentary against the progress of the controls is provided within the quarterly performance reports presented to Members.
- 2.7 Supplementary commentary against the strategic risks is provided on an exception basis.

3. Summary and key points

- 3.1 Officers will continue to regularly review these risks, and a progress report will be brought to the Finance & Audit Committee at its next meeting in February 2026.