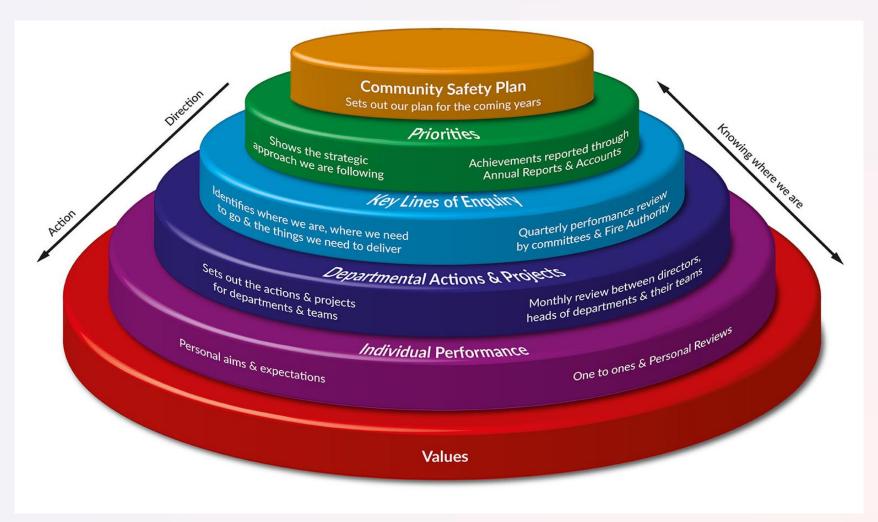


Six-month Performance Review 2020-21

Ben Ansell
Chief Fire Officer



Planning and Performance Management



Service Priorities

Helping you to make safer and healthier choices

Protecting you and the environment from harm

Being there when you need us

Local Performance & Scrutiny Committees

Making every penny count Supporting and developing our people

Finance & Audit Committee



Priority 1 – Making safer and healthier choices

PERFORMANCE AGAINST KEY LINES OF ENQUIRY

| Key line of enquiry | Key line of Enquiry | Progress |
|---------------------|---|----------|
| KLOE 1 | How well do we understand the risk of fire and other emergencies? | |
| KLOE 2 | How effective are we at preventing fires and other risks? | |

Demand Summary April – September 2020













Priority 1 – Making safer and healthier choices

Partnership Working











Priority 1 – Making safer and healthier choices Tripartite Agreement



Collaboration and multi-agency working during the COVID-19 pandemic





FIRE & RESCUE SERVICES National Employers

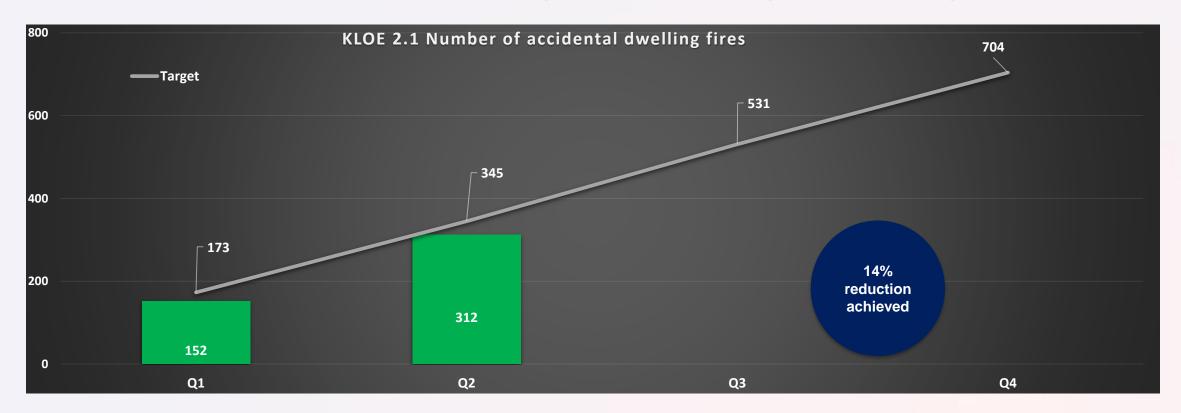




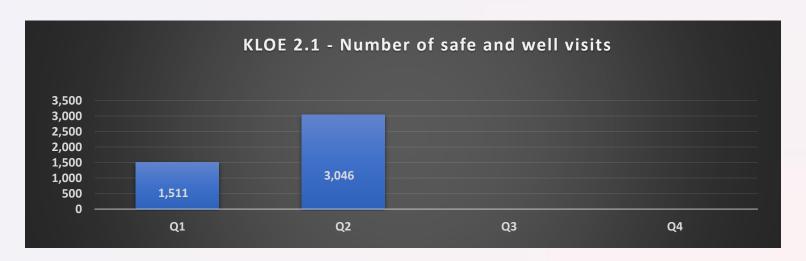


Priority 1 – Making safer and healthier choices Corporate Target

We will achieve a 5% reduction in accidental dwelling fires (from the average achieved during the last five years)



Priority 1 – Making safer and healthier choices Safe & Well









Priority 1 – Making safer and healthier choices

Fire Related Deaths

4
Fire deaths
confirmed to
date for 2019-20

Deaths at fire related incidents awaiting Coroner's verdict for 2019-20

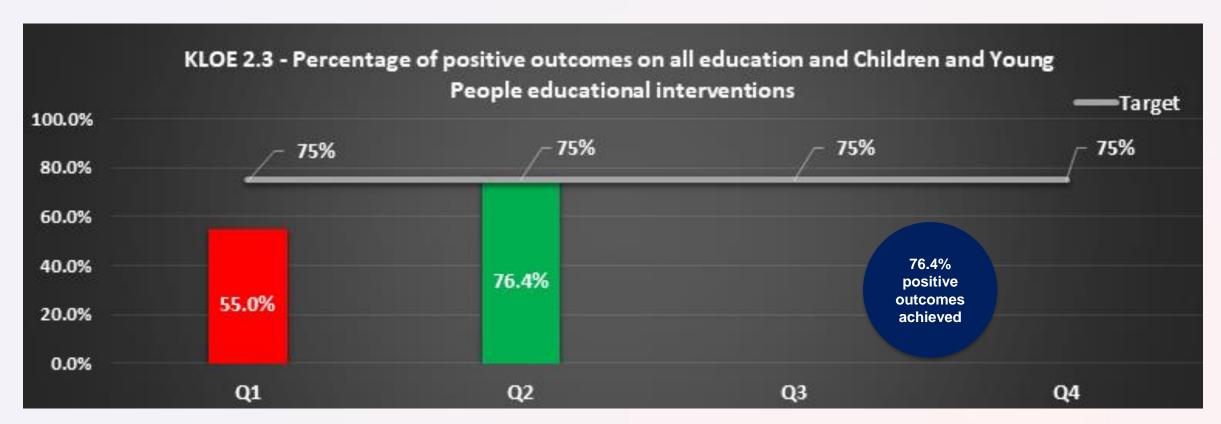
0
Fire deaths
confirmed to
date for 2020-21

Deaths at fire related incidents awaiting Coroner's verdict for 2020-21



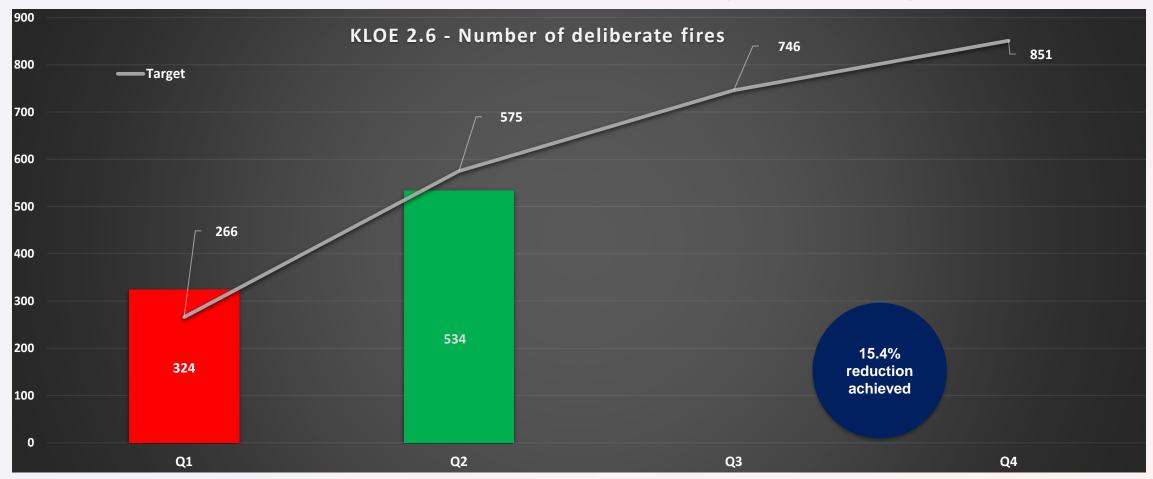
Priority 1 – Making safer and healthier choices Corporate Target

We will achieve a positive outcome on all education and Children and Young People educational interventions on 75% of occasions



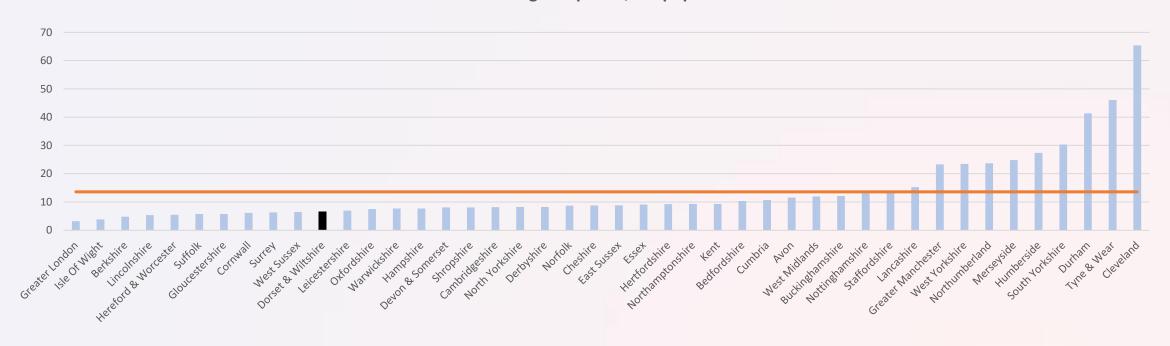
Priority 1 – Making safer and healthier choices Corporate Target

We will achieve a 5% reduction in deliberate fires (from the average achieved during the last five years)



Priority 1 – Making safer and healthier choices Deliberate Fires

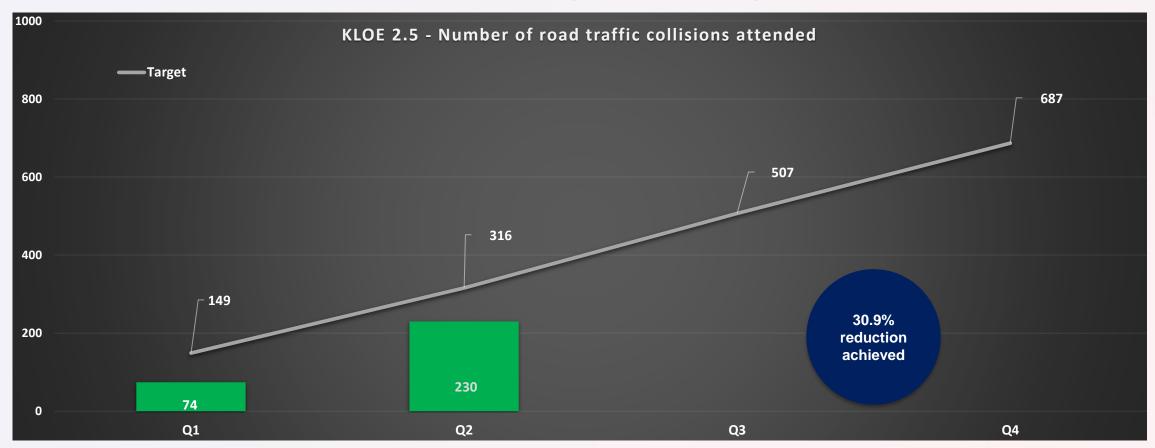
Deliberate Fires in England per 10,000 population 2019-20





Priority 1 – Making safer and healthier choices Service Target

We will work with our partners to seek to achieve a 5% reduction of the number of road traffic collisions we attend (from the average achieved during the last five years)



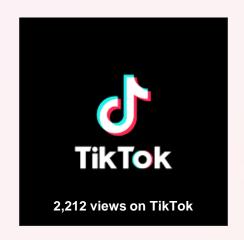
Priority 1 – Making safer and healthier choices Road Safety

- Social media support of the #takeextracare campaign which was included in our digital workbook for young people
- Support of the 'Older Drivers Forum' and the Department for Transport MOT extension campaign in the production of our digital leaflets
- Social media support of 'My Red Thumb' which aims to reduce road traffic casualties by encouraging as many people as possible to stop using handheld mobile phones whilst driving
- Social media support of the National Fire Chiefs Council and National Police Chiefs Council 'Fatal 4' campaign relating to the most common reasons for road traffic collisions







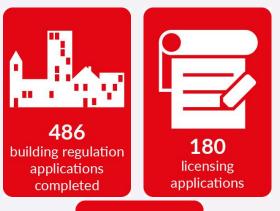




Priority 2 – Protecting you and the environment from harm Fire Safety

PERFORMANCE AGAINST KEY LINES OF ENQUIRY

| Key line of enquiry | Key line of Enquiry | Progress |
|---------------------|--|----------|
| KLOE 3 | How effective are we at protecting the public through the regulation of fire safety? | SLIPPING |



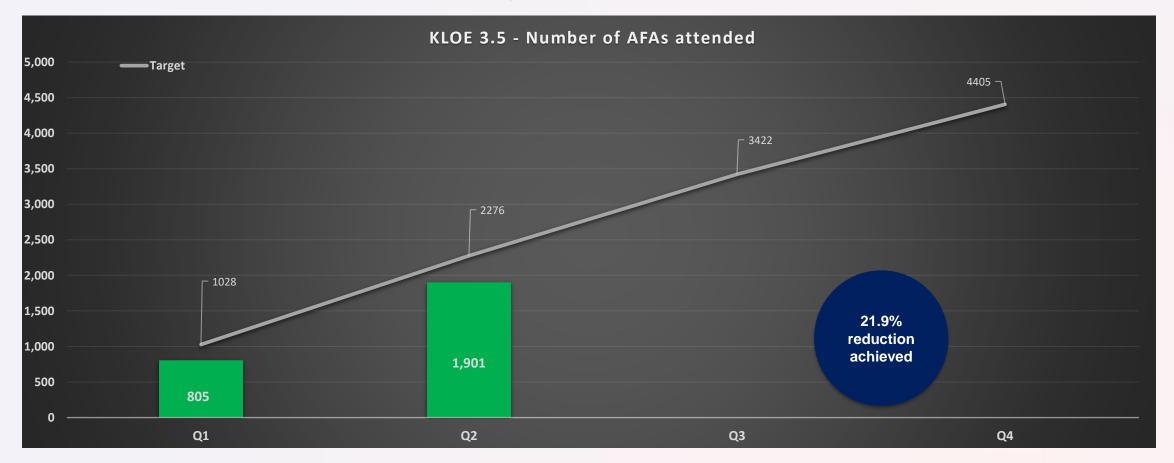






Priority 2 – Protecting you and the environment from harm Corporate Target

We will reduce our attendance at unwanted Automatic Fire Alarm (AFA) signals by 5% (from the average achieved during the last five years)



Priority 3 – Being there when you need us

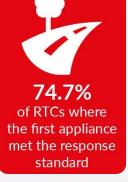
PERFORMANCE AGAINST KEY LINES OF ENQUIRY

| Key line of enquiry | Key line of Enquiry | Progress |
|---------------------|--|----------|
| KLOE 4 | How effective are we at responding to fires and other emergencies? | |
| KLOE 5 | How well prepared are we to respond to major and multi-agency incidents? | |

73.3% of incidents at sleeping risk properties where the first appliance met the response standard

87.4% of incidents at sleeping risk properties where the first appliance met the response standard within the travel-time isochrone

55.6% of incidents to other properties where the first appliance met the response standard







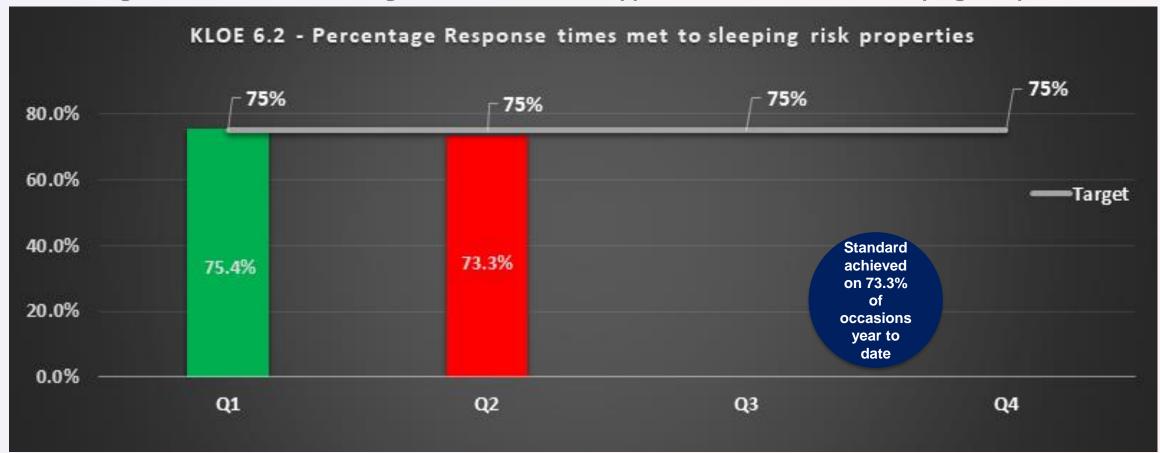






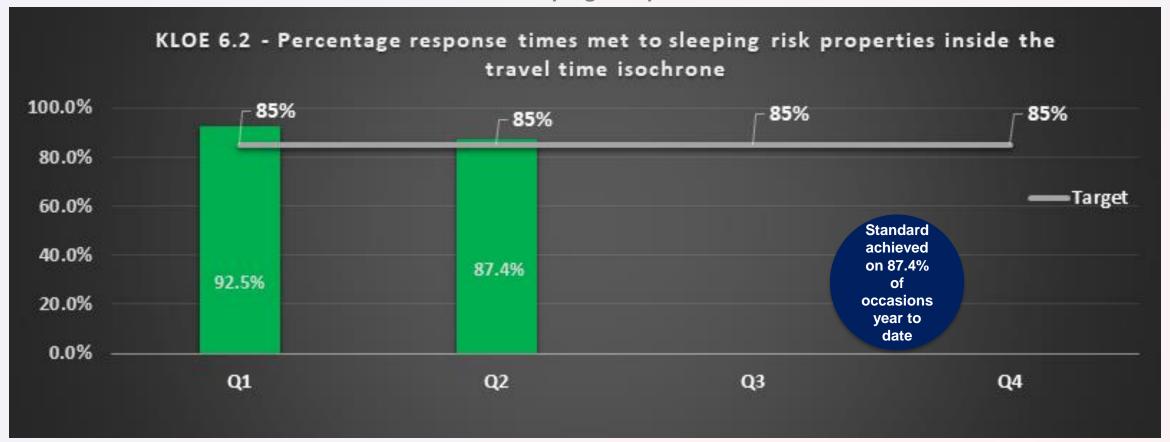
Priority 3 – Being there when you need us Corporate Target

On 75% of occasions, we will achieve our response standards based on a 10-minute response time including all call handling and travel time. This target relates to the first appliance in attendance in sleeping risk premises



Priority 3 – Being there when you need us Corporate Target

On 85% of occasions, we will achieve our response standards within a 10-minute isochrone from each fire station. The isochrone includes call handling and travel time. This target relates to the first appliance in attendance at confirmed fires in sleeping risk premises



Priority 3 – Being there when you need us Resilience







Priority 4 – Making every penny count

PERFORMANCE AGAINST KEY LINES OF ENQUIRY

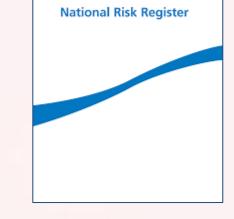
| Key line of enquiry | Key line of Enquiry | |
|---|--|----------|
| KLOE 6 | How well do we use resources to manage risk? | |
| KLOE 7 | How well are we securing an affordable way of managing the risk of fire and other risks now an the future? | |
| KLOE 12 | How effective is the Occupational Health and Safety management system in the Fire and Rescue Service? | ON TRACK |
| KLOE 13 Are effective governance and decision-making arrangements in place? | | ON TRACK |

Priority 4 – Making every penny count Business Continuity



Each year the Service undertakes a horizon scan to review the emerging threats and risks posed to the Service, along with the community and national risk registers





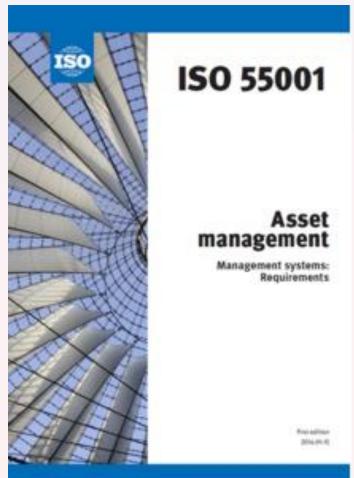
₩ CabinetOffice

Priority 4 – Making every penny count Assets



Environmental Sustainability Management Plan





Priority 4 – Making every penny count ICT and Smarter Working









Mileage claims – reduction in staff travelling from place of work £43,173 YTD



Photocopying - reduction in printing £500 per month = £3,000 YTD



Fuel - reduction in fuel card expenditure = £15,000 per month = £90,000 YTD

Working from home - Staff Survey Results

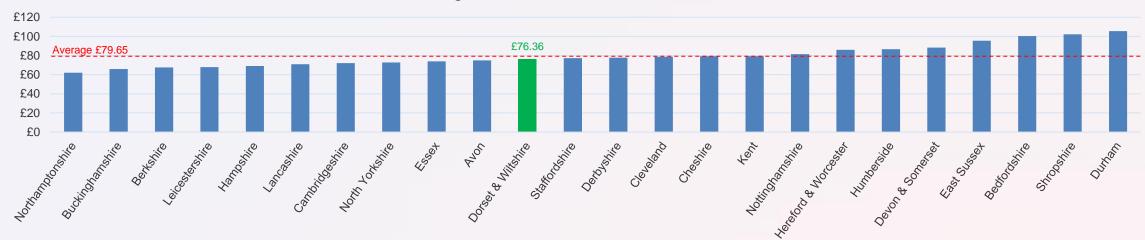
The results show most of staff are feeling positive about: -

- their current working arrangements (87%)
- the support provided by their line manager (91%)
- the communications channels (85%)
- the way in which the Service is being led (96%).

Priority 4 – Making every penny count

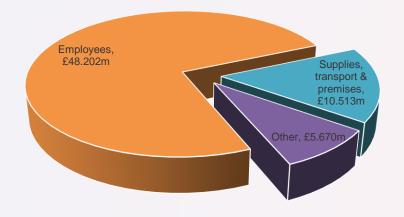
Financial management

Our charges within Band D Council Tax 2020-21





Spending 2020-21

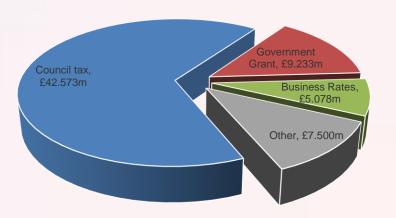


Supplies, transport & premises

Employees

r

Funding 2020-21







Priority 4 – Making every penny count Health & Safety

By March 2021, to have migrated to ISO 45001 – Occupational Health and Safety Management standard







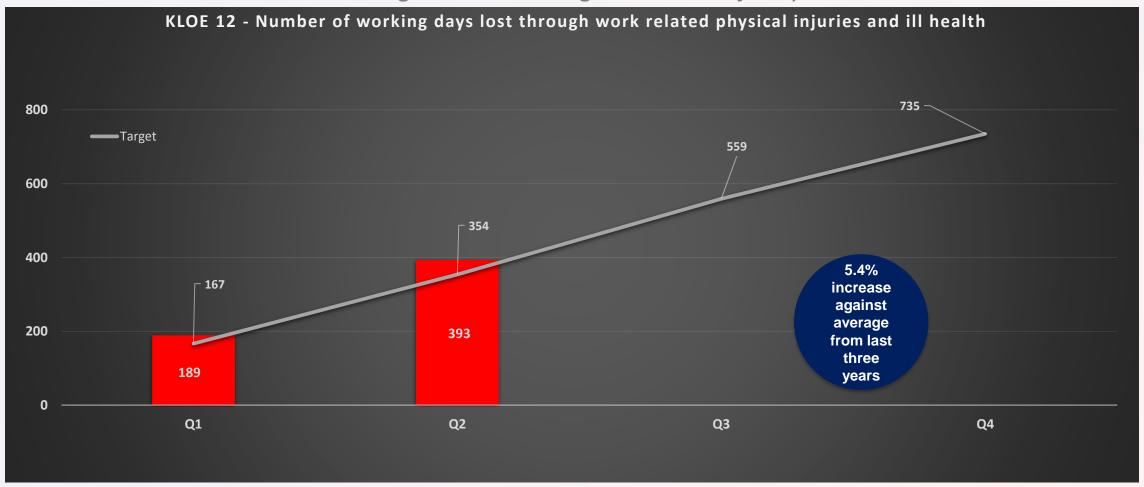




Priority 4 – Making every penny count

Corporate Target

To reduce the number of working days lost through work related physical injuries and ill health by 5% (from the average achieved during the last three years)



Priority 4 – Making every penny count

Governance, Information and Communications





FIRE AND RESCUE AUTHORITY

About the Authority

Who's who, terms of reference, Code of Conduct and other essential information

Policies, orders and regulations

Standing orders, financial regulations, scheme of delegation and other governance arrangements

About the Service

Snapshot of what we do, meet our Strategic Leadership Team and the locations of our sites and stations

<u>Useful information</u>

Easy and quick access to lots of useful forms and links















PERFORMANCE AGAINST KEY LINES OF ENQUIRY

| Key line of enquiry | Key line of Enquiry | Progress |
|---------------------|---|----------|
| KLOE 8 | How well do we promote our values and culture? | |
| KLOE 9 | How well trained and skilled are our staff? | |
| KLOE 10 | How well do we ensure fairness and diversity? | |
| KLOE 11 | How well do we develop leadership and capability? | |





Priority 5 – Supporting and developing our people Health & Wellbeing





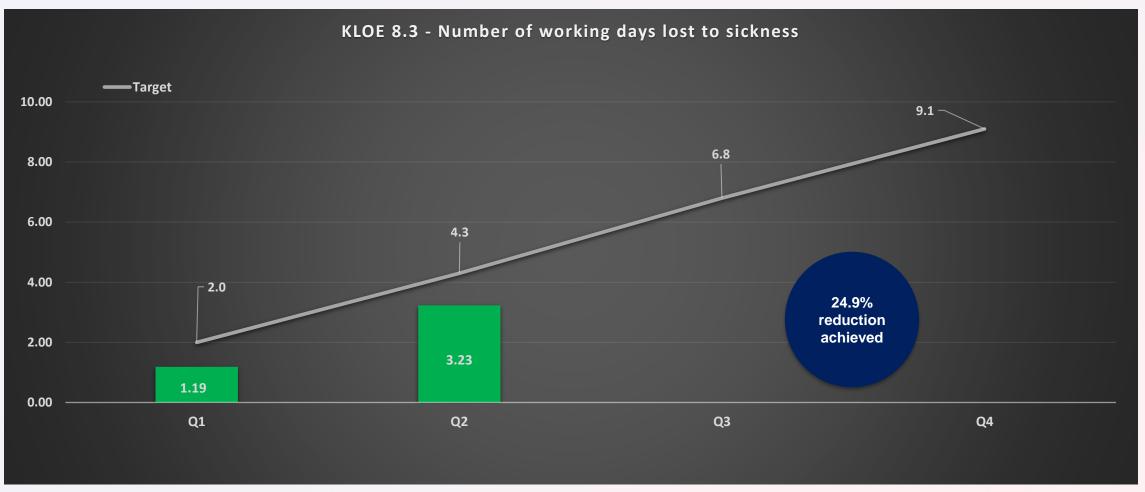
Priority 5 – Supporting and developing our people Sickness Data



| Staff Group | Q1-2, 2020-21 | Q1-2, 2019-20 | % Change |
|--------------|---------------|---------------|-----------------|
| Wholetime | 4.2 | 3.9 | Increase 6.6% |
| Corporate | 1.8 | 4.2 | Reduction 58.3% |
| Fire Control | 3.9 | 10 | Reduction 61.5% |
| On-call | 6.4 | 7.3 | Reduction 13% |

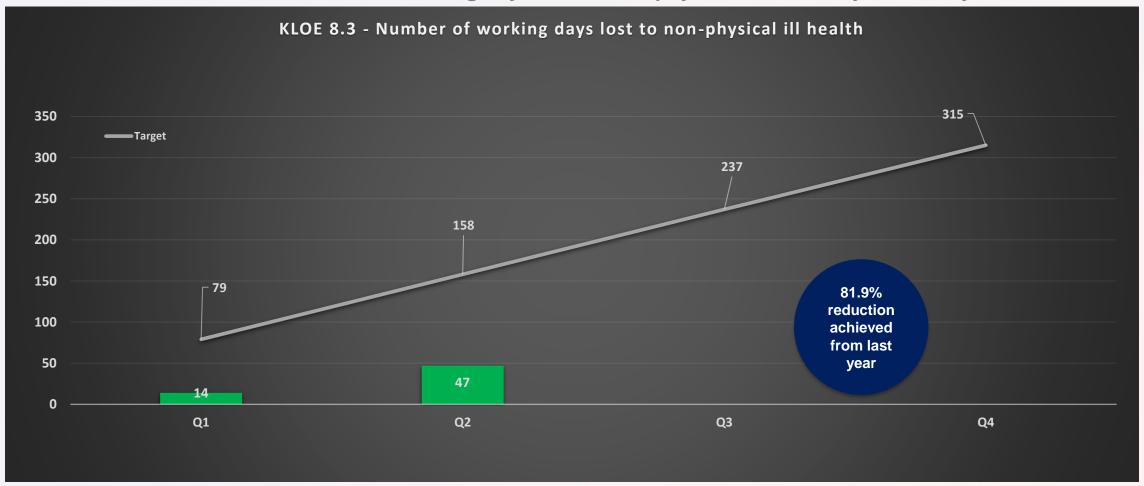
Service target

We will aim to achieve sickness levels lower than the previous three-year average



Service target

To reduce the number of working days lost to non-physical ill health by 5% each year



Leadership, operational and corporate talent development





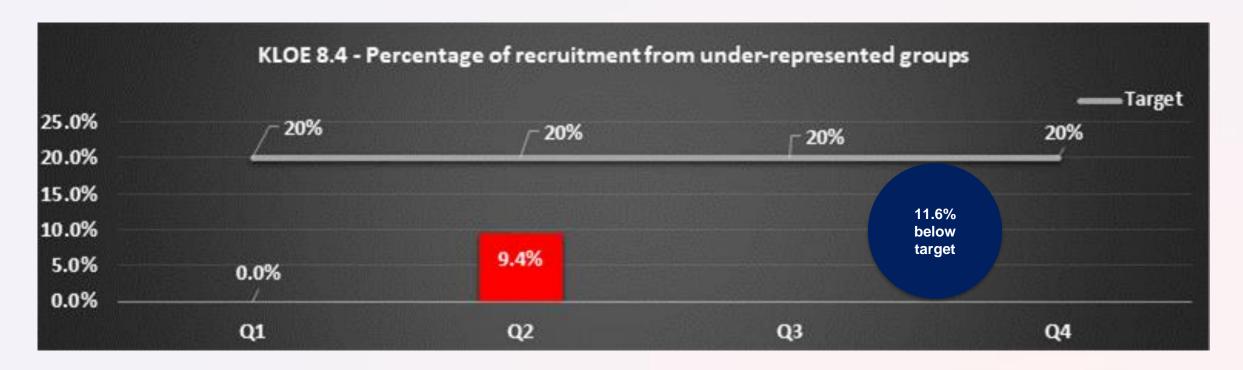






How well do we ensure fairness and diversity? Corporate Target

We will ensure that 20% of recruitment into our operational workforce is from under-represented groups



Attraction, recruitment and retention





Summary

- Overall in a good position
- Positive outputs and outcomes continue to be achieved
- Financial sustainability remains a key challenge

- Members are asked to:
 - Note and comment on the performance of the Service over the past six-months (1 April 30 September 2020)





Six-month Performance Review 2020-21

Ben Ansell
Chief Fire Officer

